

**MARYLAND AVIATION COMMISSION**  
**ECONOMIC DEVELOPMENT COMMITTEE**  
WEDNESDAY, JUNE 17, 2026

BWI AIRPORT 3<sup>rd</sup> FL, COMMERCIAL MANAGEMENT CONFERENCE ROOM

**COMMITTEE MEMBERS**

MARYLAND AVIATION COMMISSION MEMBERS

LaTara Harris  
Drew Hawkins

MARYLAND AVIATION ADMINISTRATION (MAA) MEMBERS

Kyle Kolper  
Anthony Tangorra

MEMBERS OF THE PUBLIC

None

- **Introductions- All members (10 min)**
  - All expected participants attended. Commissioner Jose Morales was unable to attend due to travel.
- **Introduction to the MAA Development Committee and its interface with the MAC Economic Development Committee- Anthony Tangorra (5 min)**
  - The MAA has had a Development Committee. It is in the process of being re-purposed and re-focused.
  - Its objective is to establish a process for the broad MAA team to surface revenue-generating proposals. The MAA's DC will then analyze and decide which proposals to pursue given a number of filtering factors.
  - Those factors include things like:
    - Ops/safety implications
    - Financial benefit level
    - Opportunity costs, and, among other things
    - How well the proposal aligns with the **MAA's strategic objectives**
  - The new MAA development committee is ready-made demand for what this committee can supply.
  - In the MAA Development Committee's charter, it is called out that if/when the MAC's Economic Development Committee provides strategic direction,

that the Development Committee will be disposed to follow that direction and/or provide that a filter against that direction when choosing what specific development proposals to consider.

- **Discussion regarding Charter- All members (10 min)**

- Next item is the question of whether a Charter is necessary
- It was deemed unnecessary
- MAA noted to attendees that the strategic vision offered by the Economic Development Committee is suggested to be higher-level, bigger-picture strategic (as opposed to tactical or ground-level ideas)
- It was noted by the MAA attendees that there is no known allocation of MAA human resources outside the time and attendance in the Economic Development Committee meetings.

- **Decision regarding Chairperson role and other roles in this Committee-**

- Commissioner LaTara Harris was named Chair

- **Shaping strategic growth objectives for the Committee & Open Discussion**

- Background-related discussion:
  1. Question was asked by the Members if there is a SWOT or similar background information that could be shared
  2. What other airports should we be emulating?
- Targeted topics included:
  1. Involving PG County and the possibility of a maintenance tech school
  2. How to enhance the train terminal and train service into BWI
  3. The importance of the overall experience
    1. Discussion of ASQ scores
  4. Discussion of the possibility of community/MAA led committees for pop-up/temporary installations, with a small committee for each
    1. College and professional sports installations,
    2. Local history installations,

3. Community-outreach installations
4. Hyper-local food & beverage
5. Hyper-local food and beverage

In coordination with MASD and the Office of Commercial Management, such committees would have a calendar-set for specific spaces in the airport that would be allocated to each committee on a rotating basis and the committees' roles would be to populate their availability with meaningful temporary-pop up installations that enhance the BWI customer experience.

- Adjournment
  1. Ms. Harris would be following up with a proposal for the cadence of future meetings
  2. Meeting was adjourned